INVESTCORP

Investcorp Holdings B.S.C. (Closed)

Invitation to Attend the Ordinary General Meeting

The Chairman of the Board of Directors of Investcorp Holdings B.S.C. (Closed) (the "Company") is pleased to invite the Shareholders of the Company to attend the Ordinary General Meeting of the Shareholders to be held virtually at 11:00 a.m. on Thursday, September 24, 2026 to consider the agenda items set out below:

1. To review and approve the minutes of the Company's previous Ordinary General Meeting that was held on September 25, 2025.
2. To discuss and approve the Board of Directors' Report on the Company's activities for the fiscal year ended June 30, 2026.
3. To receive, consider and approve the report of the auditors of the Company, Ernst & Young, for the fiscal year ended June 30, 2026.
4. To review and approve the consolidated financial statements of the Company for the fiscal year ended June 30, 2026.
5. To approve the proposal made by the Board of Directors of the Company for the allocation of the net profits for the fiscal year ended June 30, 2026 as follows:

   Distribution of dividends to holders of the Ordinary Shares (excluding treasury shares) in the aggregate amount of US$ 44,935,984.17 representing a rate of US$ 0.63 per Ordinary Share, which represents 25.2% of the paid-up Ordinary Share capital.

   If approved, dividend payments shall be made by or on October 6, 2026.
6. To review and approve Related Party Transactions, as described in Note 24 to the consolidated financial statements of the Company as of June 30, 2026, and in accordance with Article 189 of the Bahrain Commercial Companies Law.
7. To approve payment of remuneration of the Board of Directors of the Company in the aggregate amount of US$ 1,422,500 for their service during the fiscal year ended June 30, 2026.
8. To discharge the Directors of the Company from any liability arising in connection with their duties during the fiscal year ended June 30, 2026.
9. To re-appoint Ernst & Young as the Company's auditors for the fiscal year ending June 30, 2027 and empower the Board of Directors to fix their remuneration in respect of that fiscal year based upon the recommendation of the Audit and Risk Committee of the Board of Directors.
10. To discuss the report on the Company's compliance with its Corporate Governance Guidelines and the Ministry of Industry and Commerce Corporate Governance Code.
11. To discuss any other matters in accordance with Article 207 of the Commercial Companies Law.

With God's blessings,

Dr. Yousef Hamad Al-Ebraheem
Chairman of the Board of Directors

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Important notice to shareholders

1. Shareholders whose names are registered on the Company's share register on the date of the General Meeting are invited to attend the General Meeting or appoint a proxy to attend and vote on their behalf.
2. Holders of proxies may not be the Chairman of the Company's Board of Directors, a Director or an employee of the Company in accordance with Article 203 of the Commercial Companies Law, as amended from time to time. Proxy forms are available on the Company's website www.investcorp.com.
3. Shareholders are requested to register or lodge proxy forms with the Company's Share Registrar, Bahrain Clear, at their offices on the 4th Floor, Bahrain Financial Harbour, Harbour Gate, P.O. Box 3203, Manama, Kingdom of Bahrain, Tel. +973 17 261260 or electronically by email to: registry@bahrainclear.com at least 24 hours prior to the General Meeting.
4. A representative of Bahrain Clear will send all attending shareholders or appointed proxies instructions and a link to enable the respective attendee to take the necessary steps to join the General Meeting virtually via the Lumi platform. The device used to participate in the General Meeting must be compatible with video and teleconferencing services.
5. Please email the Company's Corporate Governance Officer, Ms. Puralyn Fiel at lfiel@investcorp.com, for a copy of the General Meeting circular, which includes the Company's consolidated financial statements as at June 30, 2026.