Making progress on our goals (cont.)



Good governance

OUR CURRENT GOALS	Strengthen firmwide resilience against sustainability- related risks	Leverage data to make better decisions, drive prioritization of sustainability initiatives and improve information transparency with key stakeholders	Improve sustainability-related knowledge throughout the firn and support efforts to promote responsible investing across the investment industry
PROGRESS SO FAR	On track Sustainability governance and operational risk framework in place, ongoing KPI monitoring	On track Data collection program in place and benchmarking started	On track Initial training underway with broader roll-out planned
WORK TO DATE	 Appointed a full-time Head of Sustainability and expanded our dedicated Sustainability team Established a sustainability governance framework with dedicated forums to guide strategy and implementation Formalized responsible investment policies and procedures across core business lines Standardized sustainability investment due diligence across core business lines Set KPI risk tolerances against potentially significant issues Introduced informal sustainability points of contact throughout the business, soon to be a formalized network of coordinators 	 Implemented an annual portfolio data collection program across all private equity business lines Commenced centralization of firmwide sustainability data Participated in industry benchmarking initiatives to gain comparative insights relevant to our business Published annual sustainability reports and other regulatory disclosures 	 Distributed training through both in-person and online sessions to expand internal knowledge and capabilities around sustainability Established a long-term research partnership with Saïd Business School, University of Oxford to investigate key sustainability topics relevant to Investcorp's business Joined or founded several industry-specific collaboration groups to advance discussion on important sustainability topics